

## **Meeting Updates and Progress Report**

## **Minutes of Meeting**

**Date:** 20th February 2019 Time: 10:30am - 1:00pm Location : Meeting Room, Head Office, Al Fattan Plaza

| Attendees              |            |  |  |  |  |
|------------------------|------------|--|--|--|--|
| Name                   | Department |  |  |  |  |
| Yasser Zahreddine      | MGT        |  |  |  |  |
| Shaji George           | SLS        |  |  |  |  |
| Justin Kuriakose       | SFD        |  |  |  |  |
| Lalit Singhi           | FIN        |  |  |  |  |
| Dilhan Dastakeer       | OPS        |  |  |  |  |
| Amir Mostafa           | SLS        |  |  |  |  |
| Mohammed Suhail        | ITD        |  |  |  |  |
| Yathiraj Kotian/Muriel | HRD        |  |  |  |  |
| Maridel Loretizo       | CORP       |  |  |  |  |
|                        |            |  |  |  |  |

| Matters & Agenda Discussed for Compliance Review |  |        |          |  |  |  |
|--|--|--------|----------|--|--|--|
| Responsible Person                               | Matters & Agenda   | Status | Deadline |  |  |  |
| Yasser Zahreddine                                | General Updates 2019   | Closed |          |  |  |  |
| Dilhan Dastakeer                                 | KPI updates/Dashboard/Airline updates                                    | Closed |          |  |  |  |
| Justin Kuriakose                                 | FTL/LTL/Air Freight Vol updates  | Closed |          |  |  |  |
| Amir Mostafa                                     | Customers Account update/Revenue report/Lost<br>&Gained Customer Updates | Closed |          |  |  |  |
| Lalit Singhi                                     | AR/AP aging & updates  | Closed |          |  |  |  |
| Yathiraj Kotian/Muriel                           | HR Updates /Dashboard  | Closed |          |  |  |  |
| Mohammed Suhail                                  | IT General Updates   | Closed |          |  |  |  |
|  |  |        |          |  |  |  |
|  |  |        |          |  |  |  |

| SN. | Summary of Discussion    | Responsible Person | Action Taken  | Status | Deadline |
|-----|--------------------------|--------------------|---|--------|----------|
| 1   | Welcome Maridel Loretizo | Yasser Zahreddine  | Welcomed new Executive Administrator to his           | Closed | N/A      |
|     |                          |                    | first Management Meeting.                             |        |          |
| 2   | General Updates 2019     | Yasser Zahreddine  | Got the approval budget yesterday for Feb'19          | Closed | N/A      |
|     |                          |                    | budget was cumulated to everyone.                     |        |          |
|     |                          |                    | Vendors are in better situation, normalized on        |        |          |
|     |                          |                    | time. Outstanding balance of customer account         |        |          |
|     |                          |                    | still be clean by the support of Sales team.          |        |          |
|     |                          |                    | We got the IATA code mostly approved when we can      |        |          |
|     |                          |                    | talked directly to all Airlines to reduce our cost in |        |          |
|     |                          |                    | DNATA. We have to form a group for all Dept           |        |          |
|     |                          |                    | wherein communication will be easy. Customer service  | Closed | N/A      |
|     |                          |                    | will manage the relation to customer in between       |        |          |
|     |                          |                    | Sales and Finance. First quarter we have to be focus, |        |          |

| ļ | 1                             |                   | to build the volume and regain our number again.                   |        |      |
|---|-------------------------------|-------------------|--|--------|------|
|   |                               |                   | Work environment has to be changed. We need                        |        |      |
|   |                               |                   | to follow our plan on mothly basis , and put our                   |        |      |
| ļ |                               |                   | projects on relying what we have on the budget                     |        |      |
| ļ |                               |                   | Two was still pending, Commission of the Sales,                    |        |      |
| ļ |                               |                   | Variable on the retail in Sharjah which already giving good impact |        |      |
| ļ |                               |                   | Three kinds of commission/bonuses: 1) Admin bonuses                |        |      |
| ļ |                               |                   | already budgeted, 2)no of salary per year, frontliner 3) Sales     |        |      |
| ļ |                               |                   | The structure for customer service, sales will segregated into     |        |      |
| ļ |                               |                   | three 1) Freight 2)Special Projects 3)Area Sales                   |        |      |
| ļ |                               |                   | HR splits into two 1) HR 2) Training & Development.                |        |      |
| ļ |                               |                   | Training slits into two, 1) internal 2)HQ. We need to increase     |        |      |
| ļ |                               |                   | our market and to use our strength to sell and to believe that     |        |      |
| ļ |                               |                   | we can . We are ready to resolved the error. We have the           |        |      |
| ļ |                               |                   | oppurtunity to work with Infinity on freight. Recruitment          |        |      |
| ļ |                               |                   | agency will bring us the suitable candidate, Mr Lalit              |        |      |
|   |                               |                   | already used them.   |        |      |
| ļ |                               |                   |  |        |      |
| 3 | KPI updates/Dashboard/Airline | Dilhan Dastakeer  | Cooperation for domestic expansion, added domestic delivery        | Closed | N/A  |
| ļ | updates                       |                   | commitment time. Additional courier in Sharjah is requested        |        |      |
|   |                               |                   | Budget quote is requested for approval. Suitable profitable        |        |      |
| ļ |                               |                   | location in AUH. Staff training needed, KPI's for delivery should  |        |      |
| ļ |                               |                   | be monitored. Dashboard presented in terms of activities           |        |      |
| ļ |                               |                   | achievements, kpi's, and projects. Airline updates monitoring.     |        |      |
| ļ |                               |                   | Service level planned transit time , we used the linehaul system   |        |      |
|   |                               |                   | through Team express. Plan to have additional couriers in AUH.     |        |      |
| 4 | <u> </u>                      | Justin Kuriakose  | Dashboard presented in terms of activities, achievements,          | Closed | N/A  |
| , | Freight Dashboard and updates | Justili Kuriukose | kpi's and projects.  | Closed | 17/0 |
|   |                               |                   | Kpi s una projects.  |        |      |
| 5 | Customer update/Revenue       | Amir Mostafa      | Major projects in the pipeline special projects. Top 10 customers  | Closed | N/A  |
| ļ |                               |                   | enumerated, some at risks resolved. Sales revenue should           |        |      |
| J |                               |                   | be reported excluding custom duty, GPA levy and VAT. One           |        |      |
| J | 1                             |                   | column for the credit note as a remarks for disputes from previous |        |      |

|   |                                 |                 | to be years, clearly stated deducted from total revenue. Top 5 gained /lost customers stated.  |        |           |
|---|---------------------------------|-----------------|--|--------|-----------|
| 6 | AR /AP aging & updates          | Lalit Singhi    | System integration already prepared for billing. Additional staff already on board for AR. Top 10 vendors and customer accounts stated. Overdues for some of the vendors are soon to be resolved for for payment. Moving onwards what is stated in the contract that we have to pay on time. Collection reported for January 2019 amounted AED5.6million contributed by 3 potential customers. Remaining collectibles should be monitor and follow it up accordingly. Expected collections update for the week from AR team and vendors expected payables for the week update. | Closed | N/A       |
|   | Meeting with AR Team            | Lalit Singhi    | Collection updates and disputes to resolve   | Open   | 3/20/2019 |
|   | Budget quote                    | Lalit Singhi    | see Guide process, whatever changes should be cumulated to everyone and same should be uploaded in Guide.  | Closed | N/A       |
| 7 | HR Manpower Dashboard & updates | Yathiraj Kotian | Emaratization in place, hiring 1 UAE local on completion of 100 SMSA employees. HR Manpower dashboard presented, legal cases and licenses.   | Closed | N/A       |
|   | Training & Development          | Muriel          | Recruitment plan to be ready next month for training employee.  We created centralized communication channel (tellusuae), communicated with marketing KSA to give posters. Bringing people people ideas. We Started CAFO, one nomination from the operation.   | Closed | N/A       |
| 8 | Network/ IT requirement         | Mohammed Suhail | CISCO proposal already finalized, Centralized PRI from HO to all headquarters, 600 calls and more can reached to destination can be recorded. Inventory of all facilities as per department should be be clearly monitored and recorded. New staff to procure pcs's.   | Open   | 3/20/2019 |